## Right Place, Right Time, Right Team - Participation

This is representative of Trust/Health Boards at the time of data collection

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Trust Health Board	Number of participating hospitals	Number of organisational questionnaires returned	Number of cases selected	Number of case notes returned	Number of surgical questionnaires returned	Number of anaesthetic questionnaires returned	
Airedale NHS Foundation Trust	1	1	7	7	5	7	
Alder Hey Children's NHS Foundation Trust	1	1	6	6	6	6	
Aneurin Bevan University Health Board	1	1	7	0	6	4	
Ashford & St Peter's Hospitals NHS Trust	1	1	7	7	5	7	
Barking, Havering & Redbridge University Hospitals NHS Trust	2	2	7	7	7	7	
Barnsley Hospital NHS Foundation Trust	1	1	7	7	7	7	
Barts Health NHS Trust	4	3	19	16	6	8	
Bedfordshire Hospitals NHS Foundation Trust	2	1	14	14	10	8	
Belfast Health and Social Care Trust	2	1	9	9	3	6	
Betsi Cadwaladr University Local Health Board	3	2	Spreadsheet not returned	NA	NA	NA	
Birmingham Women's and Children's NHS Foundation Trust	1	1	7	6	7	5	
Blackpool Teaching Hospitals NHS Foundation Trust	1	0	5	5	5	3	
Bolton Hospital NHS Foundation Trust	1	1	7	7	3	3	
Bradford Teaching Hospitals NHS Foundation Trust	1	1	2	2	1	1	
Buckinghamshire Healthcare NHS Trust	1	1	7	7	7	7	
Calderdale and Huddersfield NHS Foundation Trust	2	2	7	7	6	7	
Cambridge University Hospitals NHS Foundation Trust	1	0	5	5	0	2	
Cardiff and Vale University Health Board	2	1	14	7	3	6	
Chelsea and Westminster Hospital NHS Foundation Trust	2	2	14	14	10	12	
Chesterfield Royal Hospital NHS Foundation Trust	1	1	5	5	4	1	
Countess of Chester Hospital NHS Foundation Trust	1	1	7	7	6	7	
County Durham and Darlington NHS Foundation Trust	2	2	14	14	2	8	
Croydon Health Services NHS Trust	1	1	7	7	7	7	
Cwm Taf Morgannwg University Health Board	3	0	16	12	8	12	
Dartford and Gravesham NHS Trust	1	1	7	7	7	7	
Doncaster and Bassetlaw Teaching Hospitals NHS Foundation Trust	2	0	8	8	5	5	
Dorset County Hospital NHS Foundation Trust	1	1	7	7	7	7	
East & North Hertfordshire NHS Trust	1	1	7	7	7	7	
East Cheshire NHS Trust	1	1	7	7	7	7	
East Kent Hospitals University NHS Foundation Trust	2	1	14	14	9	8	
East Lancashire Hospitals NHS Trust	2	2	10	8	10	10	
East Suffolk and North Essex NHS Foundation Trust (ESNEFT)	2	0	14	14	8	13	
East Sussex Healthcare NHS Trust	2	2	12	12	12	12	
Epsom and St Helier University Hospitals NHS Trust	1	1	7	7	2	5	
Frimley Health NHS Foundation Trust	2	2	15	14	10	13	
Gateshead Health NHS Foundation Trust	1	0	5	3	3	4	
George Eliot Hospital NHS Trust	1	1	0	0	0	0	

Trust Health Board	Number of participating hospitals	Number of organisational questionnaires returned	Number of cases selected	Number of case notes returned	Number of surgical questionnaires returned	Number of anaesthetic questionnaires returned
Gloucestershire Hospitals NHS Foundation Trust	1	1	7	0	0	0
Government of Jersey Health & Community Services	1	1	6	NA	6	6
Great Ormond Street Hospital for Children NHS Trust	1	1	8	6	4	8
Great Western Hospitals NHS Foundation Trust	1	1	8	6	8	8
Guy's & St Thomas' NHS Foundation Trust	4	4	17	15	15	16
Hampshire Hospitals NHS Foundation Trust	2	1	14	14	9	10
Harrogate and District NHS Foundation Trust	1	1	7	7	3	5
Hillingdon Hospitals NHS Foundation Trust	1	1	7	7	7	7
Homerton Healthcare NHS Foundation Trust	1	1	7	7	7	7
Hull University Teaching Hospitals NHS Trust	1	1	7	5	7	6
Hywel Dda University Health Board	3	3	12	12	11	12
Imperial College Healthcare NHS Trust	2	2	8	8	6	7
Isle of Wight NHS Trust	1	1	7	7	7	7
James Paget University Hospitals NHS Foundation Trust	1	1	7	7	7	7
Kettering General Hospital NHS Foundation Trust	1	0	7	7	3	5
King's College Hospital NHS Foundation Trust	2	2	12	0	2	5
Kingston and Richmond NHS Foundation Trust	1	1	7	7	7	7
Lancashire Teaching Hospitals NHS Foundation Trust	1	1	7	7	7	7
Leeds Teaching Hospitals NHS Trust	2	0	14	14	0	1
Lewisham and Greenwich NHS Trust	2	2	14	14	8	9
Liverpool University Hospitals NHS Foundation Trust	2	2	6	6	6	6
London North West University Healthcare NHS Trust	3	3	8	8	8	8
Maidstone and Tunbridge Wells NHS Trust	2	0	7	7	1	3
Manchester University NHS Foundation Trust	6	6	19	19	13	15
Medway NHS Foundation Trust	1	1	7	7	7	7
Mersey and West Lancashire Teaching Hospitals NHS Trust	2	1	9	9	8	7
Mid and South Essex NHS Foundation Trust	3	3	16	15	10	13
Mid Cheshire Hospitals NHS Foundation Trust	1	1	8	8	8	7
Mid Yorkshire Hospitals NHS Trust	1	1	8	7	8	8
Milton Keynes University Hospital NHS Foundation Trust	1	1	7	7	5	7
Newcastle upon Tyne Hospitals NHS Foundation Trust	2	0	14	13	2	11
Norfolk & Norwich University Hospitals NHS Foundation Trust	1	1	7	7	7	7
North Bristol NHS Trust	1	0	Spreadsheet not returned	NA	NA NA	NA
North Cumbria Integrated Care NHS Foundation Trust	2	2	7	7	6	6
North Middlesex University Hospital NHS Trust	1	1	1	0	0	0
North Tees and Hartlepool NHS Foundation Trust	2	2	6	3	6	6
North West Anglia NHS Foundation Trust	2	0	8	8	6	2
Northampton General Hospital NHS Trust	1	1	7	7	4	4
Northern Care Alliance NHS Foundation Trust	2	2	8	8	5	5
Northern Health & Social CareTrust	2	2	11	10	7	<u>3</u> 

Northern Lincolnshire & Goole NISF Soundation Trust	Trust Health Board	Number of participating hospitals	Number of organisational questionnaires returned	Number of cases selected	Number of case notes returned	Number of surgical questionnaires returned	Number of anaesthetic questionnaires returned
Notingpan University Hospitals NHS Trust	Northern Lincolnshire & Goole NHS Foundation Trust	2	2	14	14	14	14
Default University Hospitals NNS Foundation Trust	Northumbria Healthcare NHS Foundation Trust	1	1	7	7	7	7
Perstanouth Hospitals Winkersity NINS Trust	Nottingham University Hospitals NHS Trust	1	0	7	7	3	6
Queen Victoria Hospital NHS Foundation Trust   1	Oxford University Hospitals NHS Foundation Trust	3	3	15	15	14	15
Robert   Royal Foundation Trust   1   1   Spreadsheet not returned   NA   NA   NA   Royal Rotherham NHS Foundation Trust   1   1   7   7   7   7   7   7   7   7	Portsmouth Hospitals University NHS Trust	1	1	7	7	4	7
Rotherham NHS Foundation Trust	Queen Victoria Hospital NHS Foundation Trust	1	1	5	5	5	5
Retherham NHS Foundation Trust		1	1	Spreadsheet not returned	NA	NA	NA
Royal Cornwall Hospitals NHS Trust		1	1	•	7	7	7
Royal Devon University Healthcare NHS Foundation Trust   2	Royal Berkshire NHS Foundation Trust	1	1	7	7	3	5
Royal Devon University Healthcare NHS Foundation Trust         2         2         14         4         4         3           Royal Free London NHS Foundation Trust         3         3         14         14         13         14           Royal National Orthopaedic Hospital NHS Trust         1         7 </td <td>,</td> <td>1</td> <td>1</td> <td>7</td> <td>7</td> <td></td> <td></td>	,	1	1	7	7		
Royal Free London NHS Foundation Trust   3   3   14   14   13   14   14   13   14   15   15   15   16   17   17   17   17   17   17   17	,	2	2	14	4	4	3
Royal National Orthopaedic Hospital NHS Trust	, , , , , , , , , , , , , , , , , , , ,						
Royal Surrey NHS Foundation Trust	,						
Royal United Hospitals Bath NHS Foundation Trust	, , , , , , , , , , , , , , , , , , , ,	_					
Salisbury NHS FoundationTrust	, ,	_		-	•		<u>-</u>
Sandwell and West Birmingham NHS Trust   2   1   9   9   4   1	,			· · · · · · · · · · · · · · · · · · ·		· ·	
Sheffield Children's NHS Foundation Trust	,					<del>                                     </del>	
Sheffield Teaching Hospitals NHS Foundation Trust         2         2         6         6         3         5           Sherwood Forest Hospitals NHS Foundation Trust         1         0         7         0         0         0           Shrewsbury and Telford Hospital NHS Trust         2         0         6         6         0         0           Somerset NHS Foundation Trust         2         2         13         13         13         13           South Teas Hospitals NHS Foundation Trust         1         1         7         5         7         6           South Tees Hospitals NHS Foundation Trust         1         1         7	0	_					
Sherwood Forest Hospitals NHS Foundation Trust		_					
Shrewsbury and Telford Hospital NHS Trust   2   0   6   6   0   0   0		_					
Somerset NHS Foundation Trust   2				•	·	<del>                                     </del>	
South Eastern Health & Social Care Trust         1         1         7         5         7         6           South Tees Hospitals NHS Foundation Trust         1         1         7         7         3         7           South Tyneside and Sunderland NHS Foundation Trust         2         2         7	,		-				
South Tees Hospitals NHS Foundation Trust         1         1         7         7         3         7           South Tyneside and Sunderland NHS Foundation Trust         2         2         7							
South Tyneside and Sunderland NHS Foundation Trust         2         2         7         7         7         7           South Warwickshire NHS Foundation Trust         1         1         5         5         5           Southern Health & Social Care Trust         1         1         9         9         9         9           St George's University Hospitals NHS Foundation Trust         1         1         7         7         7         7           Stockport NHS Foundation Trust         1         0         7         7         7         7           Storey and Sussex Healthcare NHS Trust         1         1         7         7         7         7         4           Swansea Bay University Local Health Board         1         1         7         7         7         7         4           Swansea Bay University Local Health Board         1         1         9		_			_	<u> </u>	
South Warwickshire NHS Foundation Trust         1         1         5         5         5           Southern Health & Social Care Trust         1         1         9         9         9         9           St George's University Hospitals NHS Foundation Trust         1         1         7 <td< td=""><td>·</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	·						
Southern Health & Social Care Trust         1         1         9         9         9         9           St George's University Hospitals NHS Foundation Trust         1         1         7         7         7         7         7           Stockport NHS Foundation Trust         1         0         7         7         7         3         2           Surrey and Sussex Healthcare NHS Trust         1         1         7         7         7         4           Swansea Bay University Local Health Board         1         1         9         9         9         9         9           Tameside and Glossop Integrated Care NHS Foundation Trust         1         1         7         7         7         7         7           The Dudley Group NHS Foundation Trust         1         1         7         1         1	,			· · · · · · · · · · · · · · · · · · ·	•	<del>                                     </del>	
St George's University Hospitals NHS Foundation Trust       1       1       7       7       7       7         Stockport NHS Foundation Trust       1       0       7       7       3       2         Surrey and Sussex Healthcare NHS Trust       1       1       7       7       7       4         Swansea Bay University Local Health Board       1       1       9       9       9       9         Tameside and Glossop Integrated Care NHS Foundation Trust       1       1       7       7       7       7         The Dudley Group NHS Foundation Trust       1       1       7       7       2       0         The Princess Alexandra Hospital NHS Trust       1       1       7       7       2       0         The Queen Elizabeth Hospital King's Lynn NHS FoundationTrust       1       1       4       0       4       4         The Royal Wolverhampton Hospitals NHS Trust       1       1       7       0       5       7         The University Hospitals of the North Midlands NHS Trust       1       0       7       7       0       1         The Walton Centre NHS Foundation Trust       1       1       0       0       0       0         Torbay and Sou							
Stockport NHS Foundation Trust         1         0         7         7         3         2           Surrey and Sussex Healthcare NHS Trust         1         1         1         7         7         7         4           Swansea Bay University Local Health Board         1         1         9         9         9         9         9           Tameside and Glossop Integrated Care NHS Foundation Trust         1         1         7         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1 <td< td=""><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td></td<>					-		
Surrey and Sussex Healthcare NHS Trust       1       1       7       7       7       4         Swansea Bay University Local Health Board       1       1       9       9       9       9         Tameside and Glossop Integrated Care NHS Foundation Trust       1       1       7       7       7       7         The Dudley Group NHS Foundation Trust       1       1       7       7       2       0         The Princess Alexandra Hospital NHS Trust       1       0       7       1       2       6         The Queen Elizabeth Hospital King's Lynn NHS FoundationTrust       1       1       4       0       4       4         The Royal Wolverhampton Hospitals NHS Trust       1       1       7       0       5       7         The University Hospitals of the North Midlands NHS Trust       1       1       7       7       0       1         The Walton Centre NHS Foundation Trust       1       1       1       0       0       0       0         Torbay and South Devon NHS Foundation Trust       1       1       1       5       5       3       5						· · · · · · · · · · · · · · · · · · ·	
Swansea Bay University Local Health Board       1       1       9       9       9       9         Tameside and Glossop Integrated Care NHS Foundation Trust       1       1       7       7       7       7         The Dudley Group NHS Foundation Trust       1       1       7       7       2       0         The Princess Alexandra Hospital NHS Trust       1       0       7       1       2       6         The Queen Elizabeth Hospital King's Lynn NHS FoundationTrust       1       1       4       0       4       4         The Royal Wolverhampton Hospitals NHS Trust       1       1       7       0       5       7         The University Hospitals of the North Midlands NHS Trust       1       0       7       7       0       1         The Walton Centre NHS Foundation Trust       1       1       0       0       0       0         Torbay and South Devon NHS Foundation Trust       1       1       1       5       5       3       5		=					
Tameside and Glossop Integrated Care NHS Foundation Trust  1 1 7 7 7 7 7 7 7 7 1 1 1 1 1 1 1 1 1	•					<b>.</b>	
The Dudley Group NHS Foundation Trust  1 1 7 7 2 0  The Princess Alexandra Hospital NHS Trust  1 0 7 1 2 6  The Queen Elizabeth Hospital King's Lynn NHS FoundationTrust  1 1 4 0 4 4  The Royal Wolverhampton Hospitals NHS Trust  1 1 7 0 5 7  The University Hospitals of the North Midlands NHS Trust  1 0 7 7 0 0 5  The Walton Centre NHS Foundation Trust  1 1 5 5 5 3 5 5	, ,						
The Princess Alexandra Hospital NHS Trust         1         0         7         1         2         6           The Queen Elizabeth Hospital King's Lynn NHS FoundationTrust         1         1         4         0         4         4           The Royal Wolverhampton Hospitals NHS Trust         1         1         7         0         5         7           The University Hospitals of the North Midlands NHS Trust         1         0         7         7         0         1           The Walton Centre NHS Foundation Trust         1         1         0         0         0         0           Torbay and South Devon NHS Foundation Trust         1         1         1         5         5         3         5				·	•		
The Queen Elizabeth Hospital King's Lynn NHS FoundationTrust         1         1         4         0         4         4           The Royal Wolverhampton Hospitals NHS Trust         1         1         7         0         5         7           The University Hospitals of the North Midlands NHS Trust         1         0         7         7         0         1           The Walton Centre NHS Foundation Trust         1         1         0         0         0         0           Torbay and South Devon NHS Foundation Trust         1         1         5         5         3         5	, ,						
The Royal Wolverhampton Hospitals NHS Trust         1         1         7         0         5         7           The University Hospitals of the North Midlands NHS Trust         1         0         7         7         0         1           The Walton Centre NHS Foundation Trust         1         1         0         0         0         0           Torbay and South Devon NHS Foundation Trust         1         1         5         5         3         5						<b>.</b>	
The University Hospitals of the North Midlands NHS Trust         1         0         7         7         0         1           The Walton Centre NHS Foundation Trust         1         1         0         0         0         0           Torbay and South Devon NHS Foundation Trust         1         1         5         5         3         5				· ·			•
The Walton Centre NHS Foundation Trust         1         1         0         0         0         0           Torbay and South Devon NHS Foundation Trust         1         1         5         5         3         5		_					
Torbay and South Devon NHS Foundation Trust 1 1 5 5 3 5 5	, '	_		·	•	·	
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United Lincolnshire Teaching Heavitals NUC Trust	United Lincolnshire Teaching Hospitals NHS Trust	2	2	14	13	5	7

Trust Health Board	Number of participating hospitals	Number of organisational questionnaires returned	Number of cases selected	Number of case notes returned	Number of surgical questionnaires returned	Number of anaesthetic questionnaires returned
University College London Hospitals NHS Foundation Trust	1	1	7	6	5	7
University Hospital Southampton NHS Foundation Trust	1	1	7	7	3	6
University Hospitals Birmingham NHS Foundation Trust	4	0	17	17	4	2
University Hospitals Bristol and Weston NHS Foundation Trust	5	0	15	7	1	1
University Hospitals Coventry and Warwickshire NHS Trust	1	1	7	7	2	4
University Hospitals Dorset NHS Foundation Trust	2	0	Spreadsheet not returned	NA	NA	NA
University Hospitals of Derby and Burton NHS Foundation Trust	2	0	13	9	4	4
University Hospitals of Leicester NHS Trust	2	2	9	9	9	9
University Hospitals of Morecambe Bay NHS Trust	2	2	12	12	12	12
University Hospitals Plymouth NHS Trust	1	1	7	7	7	7
University Hospitals Sussex NHS Foundation Trust	4	2	18	17	14	15
Walsall Healthcare NHS Trust	1	1	7	0	6	7
Warrington & Halton Teaching Hospitals NHS Foundation Trust	1	1	7	7	7	7
West Hertfordshire Teaching Hospitals NHS Trust	1	1	7	7	7	7
West Suffolk NHS Foundation Trust	1	1	7	7	3	2
Western Health & Social Care Trust	1	1	4	0	0	0
Whittington Health NHS Trust	1	1	6	6	5	6
Wirral University Teaching Hospital NHS Foundation Trust	1	1	7	7	5	6
Worcestershire Acute Hospitals NHS Trust	1	0	8	7	3	5
Wrightington, Wigan & Leigh Teaching Hospitals NHS Foundation Trust	1	1	7	7	2	4
Wye Valley NHS Trust	1	1	4	4	4	4
York and Scarborough Teaching Hospitals NHS Foundation Trust	2	2	11	11	6	6